

# Curriculum Vitae

## N. (Nicolaas) Van der Windt (1949)

Erasmus University Centre for Contract Research and Business Support (ERBS BV)

### Academic background

---

- Erasmus University Rotterdam (1971-1975), Master's degree in Economics (cum laude)
- Erasmus School of Accounting & Assurance (2007), Diploma "Corporate Governance and Supervision" (in Dutch: "Commissarissen en Toezichhouders")

### Summary of career

---

2014 – present	Business Support Centre for Contract Research and Business (ERBS), one of the daughter companies of EUR Holding <i>Associate</i> Responsible for projects in the field of impact evaluations
2011 – 2014	Business Support Centre for Contract Research and Business (ERBS), one of the daughter companies of EUR Holding <i>Executive director</i> Managing company; supervising projects
2011 – 2014	Social Economic Research Rotterdam (SEOR), one of the daughter companies of EUR Holding <i>Executive director</i> Managing company; supervising research, education and projects
2012 – 2013	Risbo – Research – Training – Consultancy (Risbo), one of the daughter companies of EUR Holding <i>Executive director</i> Managing company; supervising projects
2005 – 2011	Institute for Housing and Urban Development Studies (IHS), one of the daughter companies of EUR Holding <i>Executive director</i> Managing company; supervising research, education and projects
2004 -2005	Erasmus Center for Financial Training (ECFT), one of the daughter companies of EUR Holding <i>Executive director</i> Managing company; supervising research, education and Projects
2004 – 2005	Business Support Centre for Contract Research and Business (ERBS), one of the daughter companies of EUR Holding <i>Executive director</i> Managing company; supervising projects
2005 – 2006	Stichting Maatschappij en Onderneming (SMO), today one of the daughter companies of EUR Holding <i>Interim-manager</i> Preparing of SMO for being part of EUR Holding
2004 – 2006	Erasmus School of Economics (ESE), EUR <i>Director "New Business Development"</i> Development and initiating new commercial and non-commercial activities within ESE
1999 – 2004	Social Economic Research Rotterdam (SEOR), one of the daughter companies of EUR Holding <i>Executive director</i> Managing company; supervising research and projects
1994 – 1999	Netherlands Economic Institute (NEI, today Ecorys) <i>Director Division Macroeconomic and Sector Policy</i> Managing of the division and member of NEI's executive board with a special focus on international projects
1988 – 1994	Netherlands Economic Institute (NEI, today Ecorys) <i>Head of the department "Analytical Methods, Macroeconomics and International Trade (AMIT)"</i> Managing of the department and participation in international Projects
1985 – 1988	Indonesia Netherlands Economic Institute (NEI, today Ecorys) <i>Senior economist</i>

1982 – 1994	<p>Team leader of a project advising the Indonesian government, in particular the Indonesian planning agency (BAPPENAS), on medium-term economic policies</p> <p>Erasmus School of Economics, EUR</p> <p>Member Macro Economic Policy group</p> <p><i>Associate Professor</i></p> <p>Teaching and supervising thesis writing Research on economic policy making and economic model Building</p>
1978 – 1982	<p>Erasmus School of Economics, EUR</p> <p>Member Macro Economic Policy group</p> <p><i>Senior lecturer</i></p> <p>Teaching and research on economic policy making, economic model building and applied econometrics</p>
1976 – 1978	<p>Erasmus School of Economics, EUR</p> <p>Member Macro Economic Policy group</p> <p><i>Lecturer</i></p> <p>Teaching and research on economic policy making, economic model building and applied econometrics</p>

## Key qualifications

---

- Experienced manager
- Experienced expert on evaluations and impact assessments,
- Senior advisor on financial sector and financial institutions issues, macroeconomics, macroeconomic modelling, International trade, and public finance
- Specialist in emerging markets/developing countries business, financial instruments

## Country experience

---

- Africa: Uganda, Lesotho, Malawi, Zimbabwe, Zambia, Tanzania, Kenya South Africa
- South & Central America: St Vincent Dominica St Lucia, Surinam
- Europe: The Netherlands, Finland, Denmark, Germany, Russian Federation, Bulgaria, Hungary, Czech Republic, Latvia, Slovak Republics, Bosnia-Herzegovina, Kosovo
- Middle East: Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, UAE, Yemen
- Asia: Nepal, Pakistan, India, Thailand, China, Indonesia, Hong Kong, Malaysia, Thailand, Taiwan

## Languages

---

	reading	speaking	writing
Dutch	5	5	5
English	5	5	5
French	4	3	3
German	5	4	4
Bahasa Indonesia	4	4	3

## Memberships and other activities

---

- Royal Netherlands Economic Association (in Dutch: Koninklijke Vereniging voor de Staathuishoudkunde)

## Computer skills

---

- Basic; Fortran; DBase; Word; Excel; Access; E-Views. SPSS

## Record of relevant assignments, studies and missions

Year	2019-2020
Country	Netherlands
Task	Team leader impact evaluation of the Dutch ORIO programme
Client	Policy and Operations Evaluation Department (IOB) of Netherlands Ministry of Foreign Affairs
Year	2017-2019
Country	Netherlands and Indonesia
Task	Evaluation of CBI Integrated Programmes 2012-2018
Client	Centre for promotion of imports from developing countries (CBI)
Year	2016-2017
Country	Netherlands and South Africa
Task	Mid-Term review of the Transition Facility in South Africa
Client	Policy and Operations Evaluation Department (IOB) of Netherlands Ministry of Foreign Affairs
Year	2015-2016
Country	Netherlands and a series of countries, among which Indonesia
Task	Team leader impact evaluation of the PUM programme
Client	Policy and Operations Evaluation Department (IOB) of Netherlands Ministry of Foreign Affairs
Year	2014-2015
Country	Netherlands
Task	Team leader impact evaluation of the Dutch ORET programme
Client	Policy and Operations Evaluation Department (IOB) of Netherlands Ministry of Foreign Affairs
Year	2008-2010
Country	Netherlands and South Africa
Task	Advisor to the board of a Dutch company trading in table potatoes for establishing a joint venture company together with a Local company in South Africa
Client	Dutch company
Year	2008-2009
Country	Netherlands and Canada
Task	Advisor to the board of a Dutch company active in table potatoes for establishing a joint venture company in the USA together with a Canadian potato trading company
Client	Dutch company
Year	2007-2008
Country	Netherlands and Germany
Task	Advisor to the board of a Dutch company active in seed potatoes for establishing a joint venture company together with a company listed at the stock exchange in Germany
Client	Dutch company
Year	2007-'08
Country	Netherlands Antilles
Task	Assessment of of entrance of the individual islands of the Netherlands Antilles into the status of Ultra-Perifere Region.
Client	Netherlands Ministry of Home Affairs

Year	2008
Country	Netherlands
Task	Support to the formulation of the Housing Finance Strategy of the Financieringsmaatschappij Ontwikkelingslanden (FMO; Development Bank of the Netherlands)
Client	FMO; Development Bank of the Netherlands
Year	2007
Country	Netherlands
Task	Impact study of the "Programa de Alivio de Pobreza – PAP" in Santa Cruz, Bolivia
Client	Netherlands Ministry of Foreign Affairs
Year	2006-'07
Country	Bosnia-Herzegovina, Kosovo, Germany
Task	Impact study on micro housing loans in Kosovo and Bosnia and Herzegovina
Client	European Fund for Southeast Europe (EFSE)
Year	2005
Country	Aruba
Task	Advice on the relation between government budget and balance of payments
Client	Ministry of Finance and Economic Affairs of Aruba
Year	2004
Country	Suriname
Task	Member Reference group for the evaluation of the Netherlands-Suriname development relationship
Client	Netherlands Ministry of Foreign Affairs
Year	2001-'05
Country	Czech Republic
Task	Team leader project Developing and Applying Specific Models for the Czech Economy.
Client	Czech Ministry of Finance / Senter
Year	2003-'06
Country	Ghana
Task	Support to the Dutch Embassy in Ghana on Public Finance Management in Ghana
Client	Netherlands Ministry of Foreign Affairs
Year	2003-'08
Country	Mozambique
Task	Support to the Royal Netherlands Embassy in Maputo Mozambique Ghana on Public Finance management Issues in Ghana
Client	Netherlands Ministry of Foreign Affairs
Year	2003
Country	Netherlands Antilles
Task	Team leader "Assessment of the benefits of entrance of the Netherlands Antilles to the status of Ultra-Perifere Region.
Client	Central Bank of the Netherlands Antilles

Year	2002-'03
Country	Netherlands
Task	Team leader Evaluation Bank-Netherlands Partnership Programme
Client	Netherlands Ministry of Foreign Affairs
Year	2002-'03
Country	Bulgaria
Task	Bulgaria Team leader project Economic Model for the Bulgarian Economy.
Client	European Commission, Phare
Year	2002-'03
Country	Latvia
Task	Latvia Team leader project Economic Model for the Latvian Economy.
Client	European Commission, Phare
Year	2001
Country	Netherlands
Task	Member core team; Evaluation UMTS auction in the Netherlands.
Client	Dutch Parliament
Year	2000-'04
Country	Belgium, Brussels
Task	Team Leader MacroNet. Support to the European Commission on the formulation of its policies regarding structural adjustment programmes.
Client	European Commission, DGDev
Year	2000
Country	Uganda
Task	Preparation of Financing proposal for Structural Adjustment Programme support
Client	European Commission, DGDev
Year	2000
Country	Lesotho
Task	Preparation of Financing proposal for Structural Adjustment Programme support
Client	European Commission, DGDev
Year	1998-2004
Country	St Vincent, Dominica St Lucia
Task	Team Leader. Monitoring of the Implementation of the Frameworks of Mutual Obligation (FMO) as concluded between the respective governments and the European Commission for the disbursement of STABEX funds.
Client	European Commission, DGDev
Year	1998-2001
Country	Russian Federation
Task	Project Director of the Economic Federalism Project in Russia. Support to the Ministry of Economy in its building up of integrated federal and regional economic policies.
Client	European Commission, TACIS

Year	1999
Country	Russian Federation
Task	Project Director project "Analysis of Regional Finances in the Russian Federation"
Client	European Commission, TACIS
Year	1998
Country	USA, Netherlands
Task	Evaluation of the Special Programme of Assistance for Africa (SPA).
Client	World Bank
Year	1998
Country	Nepal, Pakistan and India
Task	Study of the potentials and constraints regional co-operation agreements in South Asia.
Client	Netherlands Ministry of Foreign Affairs
Year	1998
Country	Netherlands
Task	Supervisor on the study on the impact for the Pacific of introducing reciprocity into the trade relations between the EU and the Pacific in the Post Lomé era.
Client	European Commission, DG VIII
Year	1998
Country	Netherlands
Task	Study on "South Asia: a New Asian Miracle, Lessons for South Asia from East/South-East Asian Experience"
Client	Netherlands Ministry of Foreign Affairs
Year	1998
Country	Finland, Thailand and China
Task	Evaluation of the Concessional Credit Programme of Finland.
Client	Ministry of Foreign Affairs of Finland
Year	1997
Country	Surinam
Task	Assessment of the future viability of the National Development Bank of Surinam (in Dutch: Nationale Ontwikkelingsbank van Suriname).
Client	Netherlands Ministry of Foreign Affairs
Year	1997
Country	Netherlands
Task	Team Leader. Evaluation of the direct investments of the Nederlandse Financierings-Maatschappij voor Ontwikkelingslanden, FMO.
Client	Netherlands Ministry of Foreign Affairs
Year	1996-1998
Country	Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and UAE
Task	Team Leader. Construction of a Regional Integration Model for the Arab Gulf Co-operation Council.
Client	Gulf Co-operation Council, Secretariat.

Year	1997
Country	Netherlands
Task	Supervisor of the auditing of the US\$ 80 m. mixed-credit programme (the ORET-MILIEV Programme).
Client	Netherlands Ministry of Foreign Affairs
Year	1996
Country	Malawi
Task	Participant in seminar on Public Expenditure Management in Sub- Sahara Africa.
Client	GTZ
Year	1996
Country	Zimbabwe
Task	Member of a multi-donor appraisal mission of the Macroeconomic and Financial Management Institute (MEFMI).
Client	Netherlands Ministry of Foreign Affairs
Year	1996
Country	Yemen
Task	Member of a World Bank led multi-donor Public Expenditure Review mission.
Client	Netherlands Ministry of Foreign Affairs
Year	1996
Country	Netherlands
Task	Team Leader. Evaluation of the Forum on Debt and Development (FONDAD)
Client	Netherlands Ministry of Foreign Affairs
Year	1996
Country	Netherlands
Task	Supervisor of the ORET/MILIEV-desk in Netherlands Economic Institute.
Client	Netherlands Ministry of Foreign Affairs
Year	1995-1996
Country	Netherlands, a number of countries in Africa and Asia
Task	Team Leader. Evaluation of the Indirect Financing activities of the Nederlandse Financierings-Maatschappij voor Ontwikkelingslanden FMO.
Client	Netherlands Ministry of Foreign Affairs
Year	1988-1996
Country	Netherlands
Task	Lecturer at a bi-annual course on 'Macroeconomics in Developing Countries' for civil servants from the Directorate-General for International Co-operation
Client	Netherlands Ministry of Foreign Affairs
Year	1995
Country	Netherlands
Task	Team Leader. Evaluation of the Netherlands Management Co-operation Programme (NMCP), Eastern Europe
Client	Netherlands Ministry of Economic Affairs

Year	1994-1995
Country	USA, Uganda, Netherlands
Task	Team Leader. Assessment of the impact of Public Expenditure Reviews in SPA countries and formulation of guidelines on future reviews
Client	European Commission, DG VIII
Year	1994
Country	USA
Task	Evaluation of (i) Public Expenditure Reviews (PERs) in 29 SPA-countries; and (ii) technical assistance in the field of Public Expenditure Management.
Client	European Commission, DG VIII
Year	1994-1995
Country	Indonesia
Task	Study on the links between the long-term development strategy and the National Spatial Strategy in Indonesia
Client	UNDP
Year	1988-1996
Country	Indonesia
Task	Project Coordinator of the project "Economic Analysis for Regional Investment Planning".
Client	Government of Indonesia, World Bank
Year	1994-1996
Country	Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, UAE
Task	Study on Development Levels of Gulf Cooperation Council (GCC) Member States.
Client	Gulf Co-operation Council Secretariat.
Year	1993
Country	Netherlands
Task	Advisor to the Netherlands Ministry of Foreign Affairs (DGIS) on issues related to structural adjustment and Public Expenditures in SPA countries.
Client	Netherlands Ministry of Foreign Affairs
Year	1993-1994
Country	Netherlands
Task	Team Leader of a study on the impact of tying/untying of development aid on prices of products that are financed through development aid.
Client	Netherlands Ministry of Foreign Affairs
Year	1993
Country	Uganda
Task	Member of a World Bank led multi-donor Public Expenditure Review mission.
Client	Netherlands Ministry of Foreign Affairs
Year	1993
Country	Bulgaria, Hungary, Czech and Slovak Republics
Task	Team Leader evaluation Dutch Programme for Co-operation with Eastern European Countries (PSO).
Client	Netherlands Ministry of Economic Affairs



Year	1992
Country	Netherlands
Task	Team Leader feasibility study for surface mining in the Maas River valley
Client	Limburg provincial government
Year	1992
Country	Zambia
Task	Mission Leader of an evaluation of the Macroeconomic Technical Assistance Project in the Ministry of Finance and the National Committee of Development Planning of Zambia.
Client	World Bank / SIDA / NORAD / GTZ / Netherlands Ministry of Foreign Affairs.
Year	1989-1990
Country	Finland
Task	Project Leader evaluation of the Finnish Fund for Industrial Cooperation, Ltd (FINNFUND)
Client	FINNIDA
Year	1989-1990
Country	China, Finland Hong Kong, Indonesia, Malaysia, Thailand
Task	Project Leader evaluation of the Finnish Premixed Concessional Credit Scheme
Client	FINNIDA
Year	1991
Country	Tanzania
Task	Member of a World Bank mission to evaluate the Commodity Import Support Programmes and the Open General License System in Tanzania.
Client	Netherlands Ministry of Foreign Affairs
Year	1990-1991
Country	Taiwan
Task	Leader of the study "The Dutch service industry with implications for the Republic of China on Taiwan"
Client	Government of Taiwan
Year	1991
Country	Tanzania
Task	Mission Leader evaluation of the Dutch commodity import support programme.
Client	Netherlands Ministry of Foreign Affairs
Year	1991
Country	Yemen
Task	Mission to the Republic of Yemen to identify projects that qualify for Dutch development assistance.
Client	Netherlands Ministry of Foreign Affairs
Year	1990
Country	Lesotho
Task	Preparation of a study on the use of revenues from water royalties in Lesotho.
Client	Netherlands Economic Institute

Year	1989
Country	Hungary
Task	Support to the Programme Management Unit (PMU) established under the PHARE programme of the European Community at the Hungarian Ministry of Environment..
Client	European Commission, PHARE
Year	1989
Country	Kenya
Task	Evaluation of the Dutch commodity import support programme.
Client	Netherlands Ministry of Foreign Affairs
Year	1989
Country	India
Task	Evaluation of the Dutch commodity import support programme.
Client	Netherlands Ministry of Foreign Affairs
Year	1985-1988
Country	Indonesia
Task	Team Leader of the project 'National Regional Development Study' at the Indonesian National Development Planning Agency (BAPPENAS)
Client	Indonesia Government, Netherlands Ministry of Foreign Affairs